

Date: 07 June 2018

Ref: FOI11134

Dear Requester

Thank you for your request for information dated 15 May 2018 about digital transformation and data sharing. We have dealt with this under the Freedom of Information Act 2000.

Response

The council holds the information requested and the answers to your questions are as follows:

Please see below Freedom of Information Request.

A) Digital Transformation strategy

1. Do you have any Digital Transformation program and/or strategy?

Camden's ICT Service has merged with those of Haringey and Islington to form a new joint service called Shared Digital. The digital strategy for this new service is currently being developed in collaboration with the other councils. This will bring together and prioritise each of the councils' current plans in an overall approach that seeks to maximise efficiencies and access to key skills to deliver transformation.

The new service is governed by a Joint Committee represented by Councillors from the three councils and any future shared ICT strategy will be owned and signed off by that committee rather than the sponsor councils' Cabinets. As these documents are currently in development please access this link to Shared ICT and Digital Service Joint Committee papers on the Camden Council website page where the committee's meeting dates, agendas and minutes including document packs, will be recorded.

2. What are your digital transformation priorities / objectives for 2018/19?

Please see response to Q1 above.

3. What is the value of any budgetary savings associated with digital transformation for 2018/19?

Shared Digital is targeted to realise £6M in savings over the three-year period ending March 2020.

4. What is the breakdown of these budgetary savings by service area?

Savings are cross-service area and include both transformational and operational change.

5. Who is in charge of this program/strategy development in your organisation?

Chief Digital and Information Officer is in charge.

6. Does the council have a specific digital transformation team?

No, we do not.

7. Who is the officer responsible for digital transformation in your organisation?

The Officer responsible is the Chief Digital and Information Officer.

8. Have you allocated a specific budget for Digital Transformation activities in 2018/19 and 2019/20? If yes, please state how much for each year.

No, we have not.

9. Have you applied or do you plan to apply to government funding for Digital Transformation? (e.g. City deals, DCMS Urban Connected Communities)

We maintain a regular review of such opportunities. We will seek such funding as deemed appropriate when it is available.

10. Have you received or do you plan to apply for government funding to support digital transformation? E.g. City deals, DCMS Urban Connected Communities. If yes, who from and how much has been received?

Please see response to question 9 above.

B) Data sharing and analysis

1. Do you have an internal data sharing plan/strategy for enhancing the efficiency & effectiveness of operations within the council? (e.g. Data sharing across Revenue & Benefit, Social Care, Housing, Community Safety, Environment)

There is a general / increasing appetite in the organisation to share information between services and the council has a BI platform, MDM platform etc. Together these enable the process / mechanism of sharing but sharing is done on the basis of areas where there is an ongoing service need (and an information governance process that allows it) or part of wider strategy (for e.g. health and social care)

2. Do you have a multi-agency data sharing plan/strategy for enhancing the efficiency & effectiveness of your operations within your council? (e.g. data sharing across police, fire and rescue, NHS services.

We are part of a number of partnerships such as the north central London Sustainability and Transformation Partnerships (NCL STP). We also publish significant amount of data sets via our [opendata.camden.gov.uk](http://www3.camden.gov.uk) site

3. Who is the officer responsible for delivering your data sharing program/strategy development?

There is a collaborative approach within our organisation linking with our Camden Plan 2025 objectives

4. What are your priorities / focus relating to data sharing/analytics?

The vision for Camden is described in our Camden Plan:

<http://www3.camden.gov.uk/camden2025/>

5. Have you allocated a budget for data sharing activities during 2018/19 and 2019/20? If yes, how much for each year?

No specific budget allocated / dedicated to sharing activities, we see this part of wider transformation of the organisation

6. Are you using or do you plan to use a specific technology platform for delivering data sharing within your organisation?

Please see our response to Q1.

As above we have multiple platforms in place that enable data sharing across the council and with our partners, we are also investing in a "Data Lake" solution across Camden, Islington and Haringey as part of our Shared Digital partnership

7. If yes, was / will this technology be an off the shelf packaged solution, a bespoke solution or developed in-house?

This will be an off the shelf solution with a flexibility to review algorithms.

Further Information:

Why not check our Portal [Open Data Camden](#) before making a new request as your question may already be answered by a previous [FOI response](#) or in one of our many useful and interesting datasets.

Your Rights

If you are not happy with how your response was handled you can request an Internal Review within 2 months of this letter by email to foireviews@camden.gov.uk or post: Information and Records Management Team, London Borough of Camden, Town Hall, Judd Street, London WC1H 9JE. Please quote your case reference number. If you are not satisfied with the Internal Review outcome you can complain to the Information Commissioner's Office at casework@ico.org.uk telephone 0303 123 1113, or post to Information Commissioner's Office, Wycliffe House, Water Lane, Wilmslow, Cheshire, SK9 5AF. The ICO website www.ico.org.uk may be useful.

Yours sincerely

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